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Professional equality between women and men

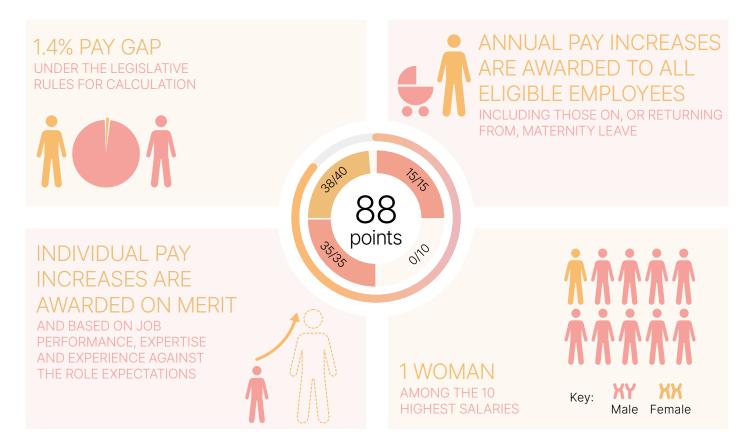
Illumina's mission, to improve human health by unlocking the power of the genome, is at the centre of everything we do. Our culture is rooted in openness, collaborating deeply and seeking alternative views and perspectives to propel innovation in genomics. We cultivate an inclusive environment in which everyone fully contributes to our mission.

This demands outstanding and diverse talent. To support this, our people programs are carefully designed to demonstrate how much we value our employees and provide employment experiences that are uniquely differentiated.

We strive to offer meaningful development opportunities and reward for impact, performance and potential. Our pay policies and practices are designed to compensate employees based on factors such as job performance, expertise, and experience relevant to individual geography. We believe no one should be paid differently due to their gender, race, age, ethnicity, sexual orientation, or national origin. For this reason, we monitor pay equity and market competitiveness on an annual basis to ensure we offer equal and fair pay.

We continue our journey towards cultivating an environment in which diversity, inclusion and fairness is embedded in all that we do.

Our results in figures



Our employee population remains relatively low in France, which means that results can be impacted by small changes. This effect is compounded when we place individuals in the legislative categories. We regularly monitor pay equity and are confident that we offer equal pay when comparing like-for-like roles.

Key Highlights

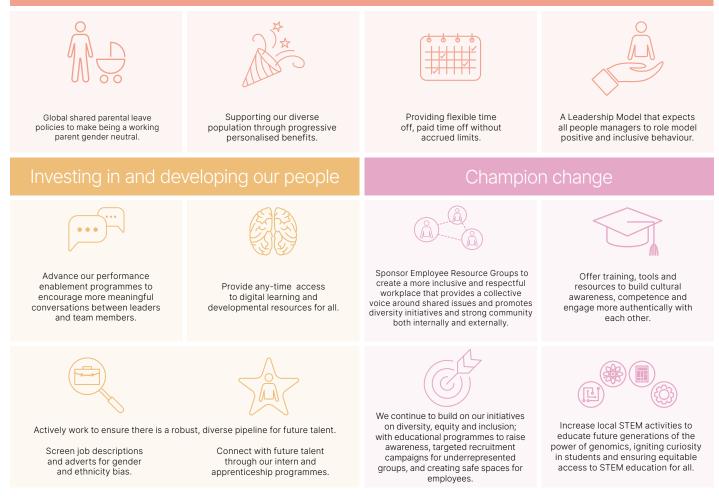
At Illumina we believe in continually improving our policies and practices to minimise bias and enable progress towards cultivating an inclusive environment in which everyone fully contributes to our mission. The following highlights show our progress and commitment to advancing diversity, equity and inclusion.



Our Ongoing Initiatives

As we progress on our journey, we are confident that the following initiatives will make a positive impact.





We are honoured and humbled to be recognised by the Bloomberg Gender Equality Index, which acknowledges companies that are advancing women in the workplace globally.

Please see our <u>Corporate Social Responsibility</u> website for our global effort to embed diversity, inclusion, and fairness in all that we do.